

ANALYSIS METHODOLOGY FOR COMPUTING LINE ITEM ADJUSTMENTS

Numerical Rounding

Budgets were developed using whole numbers. When program strategies were summarized, each was rounded down to the nearest one thousand. Rounding makes for ease of reading when reviewing the document.

Salaries

- The wage and salary base was established for each filled or authorized-to-be-filled position.
- This base is increased for all wage adjustments for FY/07 to occur prior to July 1, 2006 so as to incorporate current contractual increases.
- Employee benefits are calculated on wage and salary costs at the following rates: FICA 7.65% regular, 1.45% for police and fire hired after April 1, 1986; PERA – 19.01% for bus drivers, security and animal control officers, blue and white collar and management/professional, 33.4% for fire, 18.50% for police, and 7.00% for temporary employees and some seasonal employees. Other employee benefits (group life, health insurance including retiree health insurance, and employee bus passes) – 16.56%.
- A vacancy savings rate of 3.5% for city departments is calculated into employee salaries with the exception of the public safety departments of Fire and Police. These departments are adjusted to 1.0%. Smaller city departments also remain at a reduced rate.

<u>Operating Expenses</u>
Department managers were required to provide detailed information supporting FY/07 budget requests for professional services, contract services and repairs and maintenance. Other FY/07 operating expenses were equal to FY/06 appropriated amounts. One-time appropriations for FY/06 were deleted.

- Inflationary adjustments were not granted as automatic across-the-board adjustments.
- For FY/06, utilities (gas, electricity, water) are budgeted based on historical expenditures and anticipated needs.
- Beyond those stated above, line item increases needing special justifications include either extraordinary price increases, increased workload, or a special need not previously funded.

Capital Expenditures

New and replacement property items are included in the appropriate program appropriations within each of the funds.

Transfers

- Workers' Compensation and insurance transfers are treated as direct transfers to the Risk Management Fund in each program for FY/07. These transfers are identified by the Finance and Administrative Services Department, Risk Management Division based on the historical experience and exposure factors relative to each specific program. Year five of the five-year plan to address an \$11.57 million deficit will be completed in FY/07.
- Vehicle maintenance charges are estimated for FY/07 according to the class of vehicle and historical cost of maintaining that class. These charges are designed to recover the costs of normal maintenance including a preventive maintenance program which schedules vehicles for periodic checks and needed repairs as determined by those checks.
- Radio maintenance costs are based on historical average prices during an 18-month period ending December 2005.
- Fuel costs are estimated by using YTD FY/06 and trending through FY/07. Estimated gallon usage for FY/07 is 2.6 million. The associated cost for fuel is \$6.0 million, which is an increase of \$1.8 million over FY/06. The average cost per gallon is \$2.32.

CITY OF ALBUQUERQUE TAX IMPOSITIONS

	IMPOSITION	Maximum Allowed	Currently Imposed	USE Limitations	FY/07 FULL-YEAR IMPACT
Gross Receipts Tax Distribution		2.7875%	2.5375%		\$359.50
State Shared GRT	State imposed levy in lieu of earlier local sales tax and remitted to local jurisdictions	1.2250%	1.2250%	Pledged to outstanding bonds	\$175.97
Municipal GRT	imposed in increments of 0.25%; subject to 3% state admin. fee on all local option revenues imposed above the initial 0.5% tax levied;	1.2500%	1.2500%		\$174.94
Public Safety	Positive referendum 10/28/2003		0.2500%	Public Safety(11 months in FY/05)	
Basic Services	no referendum required		0.2500%	Basic services)	
General Purposes	no referendum required		0.5000%	Pledged to outstanding GRT bonds	
Transportation	positive referendum 3/31/99 imposed 10 year tax for transportation		0.2500%	Roads, transit, trails	
Municipal Infrastructure GRT	positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.250%	0.0625%		\$8.68
General Purpose	not subject to referendum unless used for economic development	0.1250%		Any lawful purpose; second 1/16 may be used for economic development	
Economic Development and Transit	positive referendum required if in excess of 0.125% or for economic development purposes; imposed in increments of 0.0625%; all other subject to negative referendum	0.1250%	0.0000%	Economic development; regional transit systems; infrastructure investments	
Municipal Environmental GRT	Referendum not required	0.0625%	0.0000%	Restricted by statute to water, sewer, solid waste	
Gasoline Taxes	imposed in one cent increments				
2 Cent Gasoline Tax	Positive Referendum Required	\$ 0.02	\$ 0.00	Restricted by statute to roads and transit	\$0.0
Property Taxes Operating Levy	vote of governing body (DFA-LGD informed by Sept. 1); blended residential and non-residential rate includes P&I	7.65 mills	3.18	Any lawful purpose. Limited constitutionally to 20 mills total (all jurisdictions). Yield Controlled. Judgments in excess of \$100K may be placed on tax rolls.	\$29.66
Debt Service	positive referendum by G.O bond election every two years; includes P&I			Pay debt service. Not Yield Controlled. Debt limited to 4% of assessed valuation, except where debt has been issued for water and sewer purposes	\$69.65

TAX AUTHORITY AUTHORIZED AND UNIMPOSED FY/07

LOCAL OPTION GROSS RECEIPTS TAX

The Municipal Gross Receipts Tax authority is 1.25 cents and the tax may be imposed in 1/4 or 1/8 cent increments by positive referendum or by the governing body subject to a negative referendum. The City uses 1/2 cent to fund general government, while another 1/4 cent is dedicated to Basic Services. A 1/4 cent transportation tax was passed by the voters on a mail in ballot on March 31, 1999. This tax is in effect for ten years beginning January 1, 2000. A 1/4 cent public safety tax was passed by the voters October 28, 2003 this was the last available local option gross receipts tax. No unused authority remains.

Revenue available \$0

The City has imposed a 1/16 cent Municipal Infrastructure Gross Receipts Tax and has a second 1/16 cent in unused authority. The tax may be used for any lawful purpose and is not subject to referendum. The 1998 legislature allows this second 1/16 cent to be used for economic development, but is subject to positive referendum. Authority for an additional 1/8 cent (two 1/16 cent) Municipal Infrastructure Gross Receipts Tax was added in the 1998 Legislative session. This tax may be used for economic development, regional transit systems and infrastructure investments as designated by statute. Imposition of this tax is subject to positive referendum. A 3% administrative fee is currently assessed on municipal option gross receipts taxes above the first half-cent tax.

Revenue available \$25,964,000

Albuquerque has authority for a 1/16 cent Environmental Gross Receipts Tax but has not exercised that authority. Purposes are limited to those defined by statute.

Revenue available \$8,678,000

PROPERTY TAX

The City has authority to impose an Operational Levy of up to 7.65 mills. The FY/03 imposed average levy for residential and non-residential is 2.18 mills. The governing body may increase the imposed levy up to the statutory maximum, but the actual tax rates are set by the Local Government Division of the New Mexico Department of Finance and Management and are subject to statutory yield control provisions. A movement of one-mill of property tax from CIP to operating was approved in the FY/04 Budget and increases current imposed levy to 3.18 mills.

Revenue available \$37,880,000

The Debt Service Levy is imposed to meet debt service on General Obligation bond issues approved by the voters. There is a constitutional limit that outstanding General Obligation debt may be no more than 4% of assessed valuation, except where the debt has been issued for water and sewer purposes. There is statutory authority to impose a Judgment Levy and put judgments over \$100,000 on the tax rolls. This levy was reduced from 8.976 to 7.976 in the FY/04 Budget, shifting 1 mill to operations.

GASOLINE TAX

The City may impose up to two cents in one-cent increments. Purposes are restricted by statute, and the tax must be approved by the voters.

Revenue available \$4,700,000

FRANCHISE FEES

The City has statutory authority to negotiate franchise fees for use of City right-of-way by utilities. Current fees are 2% of specified revenues for gas, electric and 5% for Cable TV. The City has negotiated local exchange telecommunications franchises for 3% of specified revenues and a fiber optics "competitive franchise" at a rate of 5% of specified revenues.

LODGERS TAX

Within the City limits, hotels and other lodging facilities pay the statutory maximum of a 5% tax on room rentals. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service.

HOSPITALITY FEE

In addition to the lodger's tax, a hospitality fee of 1% is collected by the City. By State law, 50% of the proceeds must be spent on promotion; the other 50% is pledged for debt service. The fee has a sunset date July 1, 2013.

TOTAL UNUSED TAX AUTHORITY AVAILABLE

\$77,222,000

ACRONYMS

- **ABWUA –** Albuquerque/Bernalillo Water Utility Authority
- ACT Albuquerque Clean Team
- **ACVB** Albuquerque Convention and Visitors Bureau
- **ADA** Americans with Disabilities Act
- **ADR** Alternative Dispute Resolution
- **AFD** Albuquerque Fire Department
- **AGIS** Albuquerque Geographic Information System
- **AGTC** Albuquerque Golf Training Center
- **AHCC** Albuquerque Hispano Chamber of Commerce
- **APD** Albuquerque Police Department
- APS Albuquerque Public Schools
- **ATC** Alvarado Transportation Center
- **BBER** University of New Mexico, Bureau of Business and Economic Research
- **BioPark** Albuquerque Biological Park, includes Zoo, Aquarium, and Botanical Gardens
- **BRTS** Bus Rapid Transit System
- **CAO** Chief Administrative Officer
- **CBO** Community Based Organization
- **CIP** Capital Improvements or Implementation Program
- **COAST** Crisis Outreach and Support Team
- **COLA** Cost-of-Living Adjustment
- **COP** Community Oriented Policing
- **CPI-U** Consumer Price Index for all Urban Consumers
- **CPTED** Crime Prevention through Environmental Design
- **DFA** Department of Finance and Administration

- **DMD –** Department of Municipal Development
- DOE Dept of Energy
- **DOL** Dept of Labor
- D/S Debt Service
- **EPA** Environmental Protection Agency
- **ERP** Enterprise Resource Planning
- **EPC** Environmental Planning Commission
- FD Fund
- FLSA Fair Labor Standards Act
- **FMC** Family and Community Services Department
- FTA Federal Transit Administration
- FTE Full-time Equivalent Position
- FTZ Free Trade Zone
- FY Fiscal Year
- **GASB** General Accounting Standards Board
- **GDP**-Gross Domestic Product
- **GFOA** Government Finance Officers Association
- **GI** Global Insight economic forecasting
- **GO BONDS** General Obligation Bonds
- **GPPAP** Groundwater Protection Policy and Action Plan
- **GRT** Gross Receipts Tax
- **HOV** High Occupancy Vehicle
- HR Human Resources
- HTR Heavy Technical Rescue
- **HUD** U.S. Department of Housing and Urban Development
- **HVAC** Heating ventilation air conditioning
- IA Internal Audit
- **IDOH** Indirect Overhead

- IRB Industrial Revenue Bond
- **ISD** Information Services Division (Division of Department of Finance and Administrative Services)
- **IRDC** International Research Development Council
- **IPC** Indicators Progress Commission
- **MDC** Metropolitan Detention Center
- MHz Megahertz
- MSA Metropolitan Statistical Area
- **MRGCOG** Middle Rio Grande Council of Governments
- **MOU –** Memorandum of Understanding
- **NMFA** New Mexico Finance Authority
- **OED** Office of Economic Development (division of Economic Development)
- **OMB** Office of Management and Budget (division of the CAO's Office)
- **ONS** Office of Neighborhood Services
- **OPO** Office of Police Oversight
- **OSHA** Occupational Safety and Health Administration
- **PERA** Public Employees Retirement Association
- PILOT Payment in Lieu of Taxes
- POP Problem Oriented Policing
- **PR –** Parks and Recreation Department
- RFP Request for Proposal(s)
- **RO** Revised Ordinances (City of Albuquerque)
- SAD Special Assessment District
- **SID** Special Investigations Division
- SOV Single Occupancy Vehicle
- **STOP -** Safe Traffic Operations Program (Red Light)

ACRONYMS

SW – Solid Waste Department

T & A - Trust and Agency

TDM - Transportation Demand Management

TRFR - Transfer

TRU - Telephone Reporting Unit

UEC – Utility Expansion Charge

UETF - Urban Enhancement Trust

Fund

UNC - Unclassified Position

UNM - University of New Mexico

VIR - Vehicle Inspection Report

YR - Year

SELECTED GLOSSARY OF TERMS

ACCRUED EXPENSES: Expenses incurred but not due until a later date

ADJUSTMENTS FOR POLICY DIRECTION
CHANGES: Proposed adjustment to the
maintenance-of-effort budget both positive and
negative which are considered major policy issues

<u>ANNUALIZED COSTS</u>: Costs to provide full year funding for services initiated and partially funded in the prior year

<u>APPROPRIATION</u>: Legal authorization granted by City Council to make expenditures and to incur obligations for specific purposes within specified time and amount limits

<u>APPROPRIATIONS RESOLUTION</u>: Legal means to enact an appropriation request, e.g., annual operating budget

<u>AUDIT</u>: Official examination of financial transactions and records to determine results of operations and establish the City's financial condition

BASE BUDGET: Portion of an annual budget providing for financing of existing personnel, replacement of existing equipment, and other continuing expenses without regard for price changes

<u>BONDED INDEBTEDNESS/BONDED DEBT</u>: That portion of indebtedness represented by outstanding general obligation or revenue bonds

<u>CAPITAL BUDGET</u>: Plan of proposed capital outlays and the means of financing them

COMMUNITY POLICING: Community policing is a pro-active partnership between the Albuquerque Police Department, the citizens of Albuquerque, other agencies within the City of Albuquerque, and other levels of State Government, Federal Government and the private sector. This partnership seeks to expose the root causes of crime and disorder, and to eradicate such conditions through the aggressive enforcement of laws, ordinances, city policies and through positive community collaboration.

<u>DEBT SERVICE FUND</u>: Fund for the accumulation of resources to pay principal, interest, and fiscal agent fees on long-term debt

<u>DESIRED COMMUNITY CONDITION</u>: A condition that describes in detail what future achievement of a particular Five-Year-Goal would look like

<u>EMPATH</u>: The City's payroll and human resource software program

<u>ENCUMBRANCES</u>: Commitments of appropriated monies for goods and services to be delivered in the future

<u>ENTERPRISE FUND</u>: Fund established to account for services financed and operated similar to private businesses and with costs recovered entirely through user charges

FINANCIAL PLAN: See Operating Budget.

FISCAL YEAR: In Albuquerque, a period from July 1 to June 30 where the financial plan (budget) begins the period and an audit ends the period

<u>FUND</u>: Fiscal and accounting entity with selfbalancing set of books to accommodate all assets and liabilities while conforming to designated parameters

<u>FUND BALANCE</u>: Fund equity of governmental funds

<u>GENERAL FUND</u>: Fund which accounts for resources traditionally associated with governments which are not required to be accounted for in another fund

<u>GENERAL OBLIGATION BONDS</u>: Bonds with payment pledged on full faith and credit of issuing government

<u>GOALS</u>: General ends toward which the City directs its efforts in terms of meeting desired community conditions. The Mayor and City Council with input from the community, establish Five-Year Goals for the City

<u>IMPACT FEES</u>: assessed by the City to compensate for additional costs associated with the type and location of new development

INDIRECT OVERHEAD: Cost of central services allocated back to a department through a cost allocation plan

INTERFUND TRANSFER: Legally authorized transfers from one fund to another fund

<u>INTERGOVERNMENTAL REVENUES</u>: Revenues from other governments in the form of grants, entitlements, shared revenues, etc.

MAINTENANCE OF EFFORT: Base budget plus allowances for cost-of-living wage adjustments and inflationary price increases, or within a limited time frame

SELECTED GLOSSARY OF TERMS

NON-RECURRING EXPENDITURES: Expenditure occurring only once, or within a limited time frame, usually associated with capital purchases and pilot projects

NON-RECURRING REVENUES: Revenues generated only once

<u>OPERATING</u>: Term that applies to all outlays other than capital outlays

<u>OPERATING BUDGET</u>: Financial plan for future operations based on estimated revenues and expenditures for a specific period

<u>OPERATING REVENUES</u>: Proprietary (enterprise service) fund revenues directly related to the fund's primary service activities and derived from user charges for services

<u>PAYMENT IN LIEU OF TAXES (PILOT)</u>: Equivalent of private sector's property and other taxes paid to General Fund by enterprise funds

PROGRAM STRATEGY: The unit of appropriations and expenditure that ties related service activities together to address a desired community condition(s) that pertains to one of the City's Five-Year Goals

PUBLIC SAFETY QUARTER CENT TAX: A gross receipts tax passed by the voters in October of 2003 with revenue dedicated to the Police (34%), Fire (34%), Corrections (6%), and Family & Community Services (26%) for crime prevention and intervention

RECURRING EXPENDITURES: Expenditures generally arising from the continued operations of city government in a manner and at a level of service that prevailed in the last budget, or new and/or increased services expected to be provided throughout the foreseeable future

<u>RECURRING REVENUES</u>: Revenues generated each and every year

<u>RESERVE</u>: Portion of fund balance earmarked to indicate its unavailability or to indicate portion of fund equity as legally segregated for a specific future use

<u>REVENUES</u>: Amounts received from taxes and other sources during the fiscal year

<u>SERVICE ACTIVITY</u>: A set of related functions that are managed below the Program Strategy level, and is the smallest unit of budgetary accountability and control

UNALLOCATED / UNRESERVED / UNRESTRICTED FUND BALANCE: Fund equity of governmental funds and trust funds not set aside for any specific purpose

WORKING CAPITAL BALANCE: Remaining current assets in a fund if all current liabilities are paid with current assets

NUMERIC LIST OF FUND NAMES BY CATEGORY

GENERAL FUNDS:

110 General

GRANT/PROJECT FUNDS:

205 Community Development Block Grants 225 Culture and Recreation Projects 235 Albuquerque BioPark Projects 265 Operating Grants 280 Law Enforcement Protection Projects 285 City/County Projects 730 Vehicle/Computer Projects

SPECIAL REVENUE FUNDS:

210 Fire
215 Recreation
220 Lodgers' Tax
221 Hospitality Fee
242 Air Quality
260 Corrections and Detention
282 Gas Tax Road
287 Alarm Ordinance
290 City/County Facilities
292 Plaza del Sol Building

NON-ENTERPRISE DEBT SERVICE FUNDS:

405 Sales Tax Refunding Debt Service 415 General Obligation Bond Debt Service 435 City/County Building Debt Service

ENTERPRISE FUNDS:

611 Aviation Operating

615 Airport Revenue Bond Debt Service

641 Parking Facilities Operating

645 Parking Facilities Revenue Bond Debt Service

651 Refuse Disposal Operating

655 Refuse Disposal System Debt Service

661 Transit Operating

671 Apartments Operating

675 Apartments Debt Service

681 Golf Courses Operating

685 Golf Courses Debt Service

691 Baseball Stadium Operating

695 Baseball Stadium Debt Service

805 Housing Authority

INTERNAL SERVICE FUNDS:

705 Risk Management 715 Supplies Inventory Management 725 Fleet Management 735 Employee Insurance 745 Communications Management

TRUST AND AGENCY FUND:

851 Open Space Expendable Trust

FUNDS REFERENCED:

240 Housing Bond

275 Metropolitan Redevelopment

305 Capital Acquisition

335 Quality of Life

340 Infrastructure Tax

613 Airport Capital and Deferred Maintenance

621 Joint Water and Sewer Operating

622 Sustainable Water Supply Operating

623 Treatment Plant Improvement Capital

628 Joint Water and Sewer Rehab

629 Joint Water and Sewer Capital

631 Joint Water and Sewer Revenue Bond Debt Service

653 Refuse Disposal Capital

663 Transit Grants

665 Transit Capital Grants

683 Golf Courses Capital

820 Trust & Agency

850 Acquisition and Management of Open Space - Principal

861 Urban Enhancement Expendable Trust

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

HUMAN AND FAMILY DEVELOPMENT GOAL 1

Cultural Services:

CIP Libraries Public Library Strategic Support

Environmental Health:

Consumer Health Protection

Family and Community Services:

Community Recreation
Develop Affordable Housing
Early Childhood Education
Emergency Shelter Services
Health and Social Services
Mental Health Services

Partner with Public Education Plan and Coordinate Supportive Services to Homeless

Transitional Housing

Parks and Recreation:

Promote Safe Use of Firearms Provide Quality Recreation

Senior Affairs:

Access to Basic Services Strategic Support

Well Being

PUBLIC SAFETY GOAL 2

Metropolitan Detention Center:

Transition to Bernalillo County

Environmental Health:

Albuquerque Animal Care Center

Biodisease Management

Family and Community Services:

Prevent Neighborhood Deterioration

Reduce Youth Gangs Substance Abuse

Fire:

AFD Headquarters

Dispatch

Emergency Response

Fire Prevention

Fire Marshal's Office

Logistics

Technical Services

Training

Transfer to Fund 305

Legal:

Safe City Strike Force

Police:

Communications and Records

Investigative Services Neighborhood Policing

Off Duty Police Overtime

Officer and Department Support

Prisoner Transport Professional Standards

Transfer to Fund 280

PUBLIC INFRASTRUCTURE GOAL 3

City Support Function:

Transfer to Fund 405 Transfer to Fund 435

Municipal Development:

Construction

Design Recovered Storm Drain and Transport

Special Events Parking Storm Drainage

Strategic Support

Street and CIP/Transfer Infrastructure Tax

Street Services

Transfer to Fund 282

Transfer to Fund 305

Transfer to Fund 641

Transit:

Transfer to Fund 661

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

SUSTAINABLE COMMUNITY DEVELOPMENT GOAL 4

Parks and Recreation:

Parks Management Strategic Support

Transfer to Capital Acquisition Fund

Municipal Development:

Design Recovered Parks and CIP

Planning:

Code Enforcement Community Revitalization One Stop Shop

Planning and Development

Strategic Support

ENVIRONMENTAL PROTECTION AND ENHANCEMENT GOAL 5

Environmental Health:

Environmental Services Strategic Support Parks and Recreation:

Transfer to Fund 851

ECONOMIC VITALITY GOAL 6

Economic Development:

Economic Development International Trade

City Support:

Transfer to Lodgers' Tax Fund

Family and Community Services:

Train Lower Income Persons

Finance and Administrative Services:

Tourism/Convention Center

COMMUNITY AND CULTURAL ENGAGEMENT GOAL 7

Cultural Services:

Biological Park CIP Biological Park

Legal: City Clerk Community Events Explora

Museum

GENERAL FUND PROGRAM STRATEGY BREAK DOWN BY GOAL

GOVERNMENTAL EXCELLENCE AND EFFECTIVENESS GOAL 8

Chief Administrative Officer:

Administrative Hearing Office Chief Administrative Officer Office of Management & Budget

City Support Functions:

Compensation In Lieu of Sick Leave
Dues and Memberships
Early Retirement
Jt Committee on Intergov. Legislative Relations
Risk Recovery
Transfer to Fund 265
Transfer to Fund 305
Transfer to Fund 651
Transfer to Fund 730

Council Services:

Council Services

Municipal Development Department:

Facilities
Transfer to Fund 290
Transfer to Fund 292

Office of Internal Audit and Investigations:

Office of Internal Audit

Finance and Administrative Services:

Accounting
Citizen Services
Citywide Financial Support Services
Information Services - CIP
Purchasing and Office Services
Strategic Support
Treasury

Human Resources:

Personnel Services

Legal:

Legal Services Real Property

Mayor's Office:

Mayor's Office

CHANGES IN EMPLOYMENT

	ACTUAL FY/05	ORIGINAL BUDGET FY/06	REVISED BUDGET FY/06	ESTIMATED ACTUAL FY/06	PROPOSED BUDGET FY/07
TOTAL EMPLOYMENT:	5,475	5,664	5,670	5,721	5,411
Numerical Change	367	189	6	51	-310
Percentage Change	6.7%	3.3%	0.1%	0.9%	-5.7%
COMPONENTS:					
General Fund	3,908	4,119	4,123	4,167	4,322
Enterprise Funds					
Transit - 661	496	500	500	500	534
Stadium Fund - 691	1	1_	1	1_	2
Total Enterprise Funds	497	501	501	501	536
Other Funds					
Corrections/Detention - 260	474	483	483	483	0
Gas Tax Road Fund - 282	59	59	59	59	60
Alarm Ordinance Fund - 287	5	5	5	5	5
City/Cnty Bld Operations - 290	20	20	20	20	20
Plaza del Sol - 292	7	7	7	7	7
Risk Management - 705	33	33	33	33	33
Supplies Inventory Mgmt - 715	9	9	9	9	9
Fleet Management - 725	54	54	54	53	50
Employee Insurance - 735	9	9	9	10	11
Communications Mgmt - 745	11	12	12	12	12
Open Space - 851	53	36	36	36	41
Total Other Funds	734	727	727	727	248
Grant Funds					
Community Development - 205	30	30	30	30	29
Operating Grants - 265	207	188	190	197	178
Housing Bond - 240	1	1	1	1	1
Transit Operating Grant - 663	22	22	22	22	22
Housing Authority - 805	76	76	76	76	75
Total Grant Funds	336	317	319	326	305
TOTAL EMPLOYMENT	5,475	5,664	5,670	5,721_	5,411

FULL-TIME PERSONNEL COMPLEMENT BY DEPARTMENT

	ACTUAL FY/05	ORIGINAL BUDGET FY/06	REVISED BUDGET FY/06	ESTIMATED ACTUAL FY/06	PROPOSED BUDGET FY/07
CHIEF ADMINISTRATIVE OFFICER DEPT.					
Chief Administrative Officer Chief Administrative Officer	13	13	13	13	14
Administrative Hearing Office	0	0	0	0	7
Office of City Clerk	19	19	19	19	0
Office of Economic Development	6	6	6	7	0
Office of Management & Budget International Trade	12 3	12 3	12 3	13 3	13 0
Office of Emergency Management - 265	4	4	4	4	4
TOTAL FULL TIME POSITIONS	57	57	57	59	38
COUNCIL SERVICES					
Council Services	21	21	21	21	25
TOTAL FULL TIME POSITIONS	21	21	21	21	25
CULTURAL SERVICES					
Biological Park	121	136	136	136	148
Biological Park - CIP	22	22	22	22	22
Public Library	148 1	148 1	148 1	148 1	148
Public Library - CIP Strategic Support - CS	11	11	11	12	1 14
Community Events	17	17	17	17	31
Museum	42	55	55	54	34
TOTAL FULL TIME POSITIONS	362	390	390	390	398
ECONOMIC DEVELOPMENT DEPARTMENT					
	0	0	0	0	7
Economic Development International Trade	0	0	0	0	3
					10
International Trade	0	0	0	0	_
International Trade TOTAL FULL TIME POSITIONS	0 0	0 0	0 0 106	0	10
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection	0 0 101 14	0 0 106 14	0 0 106 14	0 0 106 14	10 133 14
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services	0 0 101 14 8	0 0 106 14 7	0 0 106 14 7	0 0 106 14 7	10 133 14 7
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management	0 0 101 14 8 4	0 0 106 14 7 4	0 0 106 14 7 4	0 0 106 14 7 4	10 133 14 7 4
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services	0 0 101 14 8	0 0 106 14 7	0 0 106 14 7	0 0 106 14 7	10 133 14 7
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support	0 0 101 14 8 4 3	0 0 106 14 7 4 4	0 0 106 14 7 4 7	0 0 106 14 7 4 7	133 14 7 4 9
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265	0 0 101 14 8 4 3 23	0 0 106 14 7 4 4 27	0 0 106 14 7 4 7 28	0 0 106 14 7 4 7 28	133 14 7 4 9 28
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation	0 0 101 14 8 4 3 23 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28	10 133 14 7 4 9 28 195
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing	0 0 101 14 8 4 3 23 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education	0 0 101 14 8 4 3 23 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services	0 0 101 14 8 4 3 23 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education	0 0 101 14 8 4 3 23 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate	0 0 101 14 8 4 3 23 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention	0 0 101 14 8 4 3 23 153 153	0 0 106 14 7 4 4 27 162 64 0 104 18 3 12 26 6	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention Train Lower Income Persons	0 0 101 14 8 4 3 23 153 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11 1
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention Train Lower Income Persons Plan and Coordinate - 205	0 0 101 14 8 4 3 23 153 153	0 0 106 14 7 4 4 27 162 64 0 104 18 3 12 26 6 1 19	0 0 106 14 7 4 7 28 166 64 0 104 18 3 12 26 6 1 19	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11 1 18
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention Train Lower Income Persons Plan and Coordinate - 205 Prevent Neighborhood Deterioration - 205	0 0 101 14 8 4 3 23 153 153	0 0 106 14 7 4 4 27 162	0 0 106 14 7 4 7 28 166	0 0 106 14 7 4 7 28 166	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11 1
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention Train Lower Income Persons Plan and Coordinate - 205 Prevent Neighborhood Deterioration - 205 Housing Bond Fund - 240 Community Recreation - 265	0 0 101 14 8 4 3 23 153 153 64 0 104 18 3 12 26 6 1 19 10 1	0 0 106 14 7 4 4 27 162 64 0 104 18 3 12 26 6 1 19 10 1	0 0 106 14 7 4 7 28 166 6 64 0 104 18 3 12 26 6 6 1 19 10 1	0 0 106 14 7 4 7 28 166 64 0 104 18 3 12 26 12 1 1 19 10 1	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11 1 18 10 1
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention Train Lower Income Persons Plan and Coordinate - 205 Prevent Neighborhood Deterioration - 205 Housing Bond Fund - 240 Community Recreation - 265 Early Childhood Education - 265 Early Childhood Education - 265	0 0 101 14 8 4 3 23 153 153 164 0 104 18 3 12 26 6 1 19 10 1 1 1 1 5 0	0 0 106 14 7 4 4 27 162 64 0 104 18 3 12 26 6 1 19 10 1 1 1	0 0 106 14 7 4 7 28 166 6 6 104 18 3 12 26 6 1 19 10 1 1	0 0 106 14 7 4 7 28 166 64 0 104 18 3 12 26 12 1 1 19 10 1	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11 1 18 10 1 1 1 52
International Trade TOTAL FULL TIME POSITIONS ENVIRONMENTAL HEALTH Albuquerque Animal Care Center Consumer Health Protection Environmental Services Biodisease Management Strategic Support Operating Grants Fund - 265 TOTAL FULL TIME POSITIONS FAMILY AND COMMUNITY SERVICES Provide Community Recreation Develop Affordable Housing Early Childhood Education Health and Social Services Mental Health Services Partner with Public Education Plan and Coordinate Substance Abuse Prevention Train Lower Income Persons Plan and Coordinate - 205 Prevent Neighborhood Deterioration - 205 Housing Bond Fund - 240 Community Recreation - 265	0 0 101 14 8 4 3 23 153 153 64 0 104 18 3 12 26 6 1 19 10 1	0 0 106 14 7 4 4 27 162 64 0 104 18 3 12 26 6 1 19 10 1	0 0 106 14 7 4 7 28 166 6 64 0 104 18 3 12 26 6 6 1 19 10 1	0 0 106 14 7 4 7 28 166 64 0 104 18 3 12 26 12 1 1 19 10 1	10 133 14 7 4 9 28 195 67 0 105 18 3 13 25 11 1 18 10 1

	ACTUAL FY/05	ORIGINAL BUDGET FY/06	REVISED BUDGET FY/06	ESTIMATED ACTUAL FY/06	PROPOSED BUDGET FY/07
Reduce Youth Gangs - 265	1	1	1	1	0
Substance Abuse - 265	17	17	17	24	23
Neighborhood Crime Reduction - 265	0	0	0	0	2
Develop Affordable Housing - 805	76	76	76	76	75
TOTAL FULL TIME POSITIONS	416	416	416	429	431
FINANCE AND ADMINISTRATIVE SERVICES					
Accounting	38	38	38	38	38
Information Services	65	66	66	66	90
Information Services - CIP Purchasing	4 16	4 16	4 16	4 17	4 17
Strategic Support	4	4	4	4	4
Treasury	21	21	21	21	21
Tourism/Convention Center	2	2	2	2	2
Citizen Services	29	60	60	71	71
Safety Office - 705 Tort & Other Claims - 705	12 11	12 11	12 11	11 11	11 11
Workers' Compensation - 705	8	8	8	9	9
Materials Management - 715	9	9	9	9	9
Fleet Management - 725	0	54	54	53	50
City Communications - 745	11	12	12	12	12
TOTAL FULL TIME POSITIONS	230	317	317	328	349
FIRE					
AFD Headquarters	20	22	22	24	24
CIP Funded Employees	2	0	0	0	0
Dispatch	27	28	28	28	28
Fire Marshal's Office Emergency Response	36 551	36 558	36 558	36 558	38 558
Logistics	7	8	8	8	9
Technical Services	6	5	5	5	6
Training	16	16	16	16	18
TOTAL FULL TIME POSITONS	665	673	673	675	681
HUMAN RESOURCES					
Personnel Services	30	30	30	30	30
Unemployment Compensation Risk Fund - 705	2	2	2	2	2
Employee Insurance Fund - 735	9	9	9	10	11
TOTAL FULL TIME POSITIONS	41	41	41	42	43
LEGAL					
Safe City Strike Force	14	15	15	15	14
Legal Services	55	55	55	57	57
Real Property City Clerk	8 0	8 0	8 0	8 0	8 19
TOTAL FULL TIME POSITIONS	77	78	78	80	98
MAYOR DEPARTMENT					
Mayor's Office	7	7	7	7	7
TOTAL FULL TIME POSITIONS	7	7	7	7	7
METROPOLITAN DETENTION CENTER					
Administrative Support - 260	21	19	19	19	0
Community Custody - 260	13	16	16	16	0
Corrections and Detention - 260 DWI-Addiction Treatment - 265	440 20	448 20	448 20	448 20	0
DWI-Audiction Heatment - 200	20	20	20	20	0

	ACTUAL FY/05	ORIGINAL BUDGET FY/06	REVISED BUDGET FY/06	ESTIMATED ACTUAL FY/06	PROPOSED BUDGET FY/07
DWI-Soberting Services - 265	16	0	0	0	0
TOTAL FULL TIME POSITIONS	510	503	503	503	0
MUNICIPAL DEVELOPMENT Design Design Recovered	4 83	7 22	7 22	7 22	0 23
Facilities Strategic Support Construction Design Recovered Parks and CIP	108 16 0 0	118 21 33 55	118 21 33 55	118 21 33 55	128 28 33 54
Street CIP/Trans Infrastructure Tax Storm Drainage GF Street Services	0 0 0	49 24 69	49 24 69	49 24 69	50 24 70
Gas Tax Road Fund - 282 City/County Building Fund - 290 Plaza del Sol Fund - 292 Baseball Stadium Fund Fund - 691	0 20 7 1	59 20 7 1	59 20 7 1	59 20 7 1	60 20 7 2
TOTAL FULL TIME POSITIONS	239	485	485	485	499
OFFICE OF INTERNAL AUDIT Internal Audit Inspector General	12 2	12 2	12 2	12 2	14 0_
TOTAL FULL TIME POSITIONS	14	14	14	14	14
PARKS AND RECREATION Promote Safe Use of Firearms Provide Quality Recreation Parks Management Strategic Support - PR Open Space Management - 851	4 31 135 12 53	4 33 140 12 36	4 33 140 12 36	4 33 140 13 36	4 36 156 13 41
TOTAL FULL TIME POSITIONS	235	225	225	226	250
PLANNING Code Enforcement Community Revitalization One Stop Planning and Development Review Strategic Support Comm. Dev. Block Grant - 205 Operating Grants - 265	40 24 86 18 13 0	41 20 89 18 13 0	41 20 90 18 13 0	41 20 90 18 13 0	43 24 90 18 13 0
TOTAL FULL TIME POSITIONS	182	181	182	182	188
POLICE Officer and Department Support - Civilian - Sworn	236 41	237 41	237 41	245 41	33 12
Communications and Records - Civilian - Sworn Investigative Services	0	0 0	0 0	0 0	199 4
- Civilian - Sworn Neighborhood Policing	79 205	81 223	81 223	82 223	88 221
- Civilian - Sworn Prisoner Transport	35 754	43 836	43 836	53 836	60 852
- Civilian - Sworn Professional Standards	0	0	0	0	31 0

Falbe Alarm Enforcement and Education Fund - 287 Civilian 5 5 5 5 5 5 5 5 5		ACTUAL FY/05	ORIGINAL BUDGET FY/06	REVISED BUDGET FY/06	ESTIMATED ACTUAL FY/06	PROPOSED BUDGET FY/07
- Civilian						6 11
- Covilian Investigative Services - 265	- Civilian	5	5	5	5	5
- Civilian Polymer 2	- Civilian	0	0	1	1	1
- Civilian - Surom 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	- Civilian	2	2	2	2	2
Total Swom and Cadels at Fiscal Year End	- Civilian					0
PUBLIC WORKS Strategic Support 2 0 0 0 Construction 35 0 0 0 Street CIP/Trans Infrastructure Tax 38 0 0 0 Storm Drainage 24 0 0 0 Steret Services 70 0 0 0 Street Services - 282 59 0 0 0 Fleet Management - 725 59 0 0 0 ToTAL FULL TIME POSITIONS 282 0 0 0 SENIOR AFFAIRS Well Being 35 36 36 36 Strategic Support 8 8 8 8 Volunteerism 0 0 0 0 0 Access to Basic Services - 265 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 <						425 1,100
Strategic Support	TOTAL FULL TIME POSITIONS	1,363	1,468	1,469	1,488	1,525
SENIOR AFFAIRS Well Being 35 36 36 36 Strategic Support 8 8 8 8 Volunteerism 0 0 0 0 Access to Basic Services - 265 27 27 27 27 Well Being - 265 10 10 10 10 Strategic Support - 265 4 3 3 3 Volunteerism - 265 8 9 9 9 Community Development Fund - 205 1 1 1 1 TOTAL FULL TIME POSITIONS 93 94 94 94 TRANSIT ABQ Ride - 661 90 0 0 0 0 0 Facility Maintenance - 661 0 0 0 0 0 0 Facility Maintenance - 661 0 0 0 0 0 0 0 Facility Maintenance - 661 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Strategic Support Construction Street CIP/Trans Infrastructure Tax Storm Drainage Street Services Street Services	35 38 24 70 59	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0 0
Well Being 35 36 36 36 Strategic Support 8 8 8 8 Volunteerism 0 0 0 0 Access to Basic Services - 265 27 27 27 27 Well Being - 265 10 10 10 10 Strategic Support - 265 4 3 3 3 Volunteerism - 265 8 9 9 9 Community Development Fund - 205 1 1 1 1 TOTAL FULL TIME POSITIONS 93 94 94 94 TRANSIT ABQ Ride -661 90 0 0 0 0 0 0 Facility Maintenance - 661 00 0 0 0 0 0 O 0 0 Strategic Support -661 Strategic Support -661 00 0 0 0 0 0 O 0 0 0 Strategic Support -661 103 103 103 103 103 Transit Services - 661 393 397 397 397 397 397 Operating Grants Fund - 265 10 10 10 10 10 10 Operating Grants Fund - 663 22 22 22 22 22 22 22 22 22 22 22 22 22 22 22 23 22 24 22 26 22 27 27 27 27 27 27 27 27 27	TOTAL FULL TIME POSITIONS	282	0	0	0	0
TRANSIT ABQ Ride -661 0 0 0 0 3 Facility Maintenance - 661 0 0 0 0 0 Paratransit Services - 661 0 0 0 0 0 Strategic Support -661 0 0 0 0 0 Sun Van - 661 103 103 103 103 103 Transit Services - 661 393 397 397 397 397 Operating Grants Fund - 265 10 10 10 10 10 10 Operating Grants Fund - 663 22 22 22 22 22 22 22 22 22 22 22 22 22 22 22 22 23 23 23 23 23 22 23 23 23 23 23 23 23 23 23 23 23 <th>Well Being Strategic Support Volunteerism Access to Basic Services - 265 Well Being - 265 Strategic Support - 265 Volunteerism - 265 Community Development Fund - 205</th> <th>8 0 27 10 4 8 1</th> <th>8 0 27 10 3 9</th> <th>8 0 27 10 3 9</th> <th>8 0 27 10 3 9</th> <th>36 8 0 27 10 3 9</th>	Well Being Strategic Support Volunteerism Access to Basic Services - 265 Well Being - 265 Strategic Support - 265 Volunteerism - 265 Community Development Fund - 205	8 0 27 10 4 8 1	8 0 27 10 3 9	8 0 27 10 3 9	8 0 27 10 3 9	36 8 0 27 10 3 9
ABQ Ride -661 0 0 0 0 0 0 0 3 Facility Maintenance - 661 0 0 0 0 0 0 0 Paratransit Services - 661 0 0 0 0 0 0 Strategic Support -661 0 0 0 0 0 0 Sun Van - 661 103 103 103 103 Transit Services - 661 393 397 397 Operating Grants Fund - 265 10 10 10 10 10 Operating Grants Fund - 663 22 22 22 22		93	94	94	94	94
	ABQ Ride -661 Facility Maintenance - 661 Paratransit Services - 661 Strategic Support -661 Sun Van - 661 Transit Services - 661 Operating Grants Fund - 265 Operating Grants Fund - 663	0 0 0 103 393 10 22	0 0 103 397 10 22	0 0 0 103 397 10 22	0 0 0 103 397 10 22	360 12 91 71 0 0 10 22
TOTAL FULL TIME POSITIONS: 5,475 5,664 5,670 5,721 5,4	TOTAL FULL TIME POSITIONS:	5.475	5.664	5.670	5.721	 5,411

